

The influence of increased teacher pay on student performance: a case study of Randstad & non-Randstad schools in 2004-2015

ERASMUS UNIVERSITY ROTTERDAM  
Erasmus School of Economics  
Department of Economics

Supervisor: Robert Dur

Name: Damy Duifhuis  
Exam number: 358619  
E-mail address: damyduif@hotmail.com

## Abstract

In this paper the effect of teacher pay on student performance has been examined. This has been done through a difference-in-difference design, in which Randstad schools received an extra amount of teacher pay in comparison to non-Randstad schools. Schools that are just in and outside the Randstad are compared to each other, with the assumption that these schools are similar to each other. The remuneration policy came into action in 2008, but the first effects on student performance were not expected until 2010 and later, so studied years of impact are 2010, 2011 and 2012. Two different variables are used as outcome variable, the average central examination grade and a school grade, which is a measure developed by Jaap Dronkers that reviews each school each year.

The analysis indicated mixed results; in some cases the extra teacher pay for Randstad schools increased their student performance, in other cases the extra teacher pay decreased the student performance. Nevertheless, an interesting pattern could be established; the estimations for lower education levels all have a negative sign, while the estimations for higher education levels mostly have a positive sign. This suggests a positive relationship between education level and effectiveness of teacher pay on student performance.

## 1. Introduction

Ever since the existence of education, from its prehistoric beginnings through Plato's foundation of the Academy in Athens to the worldwide attainment of today's formal education and presence in both UN's Millennium Development Goals (United Nations, 2000) and Sustainable Development Goals (United Nations, 2015), it has been an extensive topic of discussion. While high rates of education are widely regarded to have positive effects on the economic growth of a country (Hanushek, 2005), discussion on the effects of different educational resources is still going on. Hundreds of studies cannot agree which of the different school resources has the most profound effect on student performance.

The lack of convincing evidence in this extensive body of literature on the so-called education production function, is due to the many unobserved factors that are affecting the variables in research (Webbink, 2005). Point is that a difference in student performance is not sure to be the result of a certain intervention when it is not taken into account that there are multiple other factors that have to be taken into account. These factors are difficult to observe by the researcher and might influence both the intervention variable and the outcome variable, which in turn biases the results of a traditional OLS (ordinary least squares). As an example, parents who care a lot about their child's education, might choose a school for them where teachers are paid more than average. Additionally, they might motivate and stimulate their children while helping them with their homework more than other parents. A researcher who does not realize that how much parents care about their child's education is a factor to be dealt with could mistakenly conclude that higher teacher pay leads to better student performance. Besides, even if the researcher would realize that, it would be really difficult to observe and collect data about the level of how much parents care about their child's education.

From the 90's onwards however this endogeneity problem is tackled more and more by a wave of new literature, consisting of somewhat innovative research designs; the effect of intervention on student performance is estimated with the aid of exogenous variation, in turn caused by controlled or natural experiments (Webbink, 2005). This paper contributes to that wave of new literature, which increases the scientific relevance of the paper as well as the relevance to policy makers. The paper tries to answer the following research question: what is the effect of an increase in teacher pay on student performance?

The exogenous variation that is used in the paper is regional variation in teacher pay between different schools, caused by a new educational policy in the Netherlands. This new policy, called *Convenant Leerkracht van Nederland* (Social partners in education & Ministry of Education, 2008) was introduced in 2008 and is an outcome of a collaboration of social partners in education and the Ministry of Education. Part of the agreement is a higher remuneration for teachers, both in primary and secondary education. The variation comes into play as teachers at schools within the Randstad, the densely populated and biggest urbanized region of The Netherlands, get higher pay raises than teachers at schools outside

the Randstad. The paper researches schools that are close to the border of the Randstad. An OLS regression determines what the effect is of a pay raise on student performance, while a dummy splits this effect into a group of schools inside the Randstad and a group outside the Randstad. The assumption of the research sample is that the closer the schools are to the border, the more similar these schools are expected to be. A crucial assumption as this implicates that the effect of higher teacher pay on student performance can be determined without having to account for the numerous unobserved factors. Almost needless to say, the social relevance of this research is huge; it is still unsure how educational money should be spent, so this kind of research could be influential on government's (educational) policies.

The analysis indicated mixed results; in some cases the extra teacher pay for Randstad schools increased their student performance, in other cases the extra teacher pay decreased the student performance. Nevertheless, an interesting pattern could be established; the estimations for lower education levels all have a negative sign, while the estimations for higher education levels mostly have a positive sign. This suggests a positive relationship between education level and effectiveness of teacher pay on student performance.

The paper is structured as follows. The next section – section 2 – describes the related literature and the papers contribution to this literature. Section 3 discusses the data and methodology that are used, while section 4 provides the results of the analyses and the discussion of them. Section 5 concludes the paper with some limitations, extensions and implications of the paper.

## 2. Related Literature

There is an extensive body of literature on the effect of educational resources on student performance, research on the so-called education production function. Firstly, the traditional literature on this subject will be covered. This will then be followed by the already mentioned new wave of literature that deals with the in the traditional literature frequently encountered endogeneity, by making use of exogenous variation.

### 2.1 The traditional literature

A typical research on the educational production function studies the effect of educational resources on the performance of students. Factors that are accounted for in the models include all kinds of facts about the students, parents, teachers and schools. This type of research came into existence after Coleman's *Equality of Educational Opportunity* (Coleman & others, 1966). It was an influential research as it included a large survey that collected data from approximately 500.000 students from over 3000 schools. It tried to discover which of the many factors have the biggest influence on student performance, knowledge that helps to reach a consensus on which is the correct education production function to use. Coleman's report found that family background and characteristics of fellow students are the most important factors of student performance.

Twenty years and a lot of research later Hanushek (1986) created an overview of studies on the education production function. This overview sums up 147 estimates according to which educational resource is studied, whether the estimate is statistically significant or not and whether the sign of the estimate is positive or negative.<sup>1</sup> Another 11 years later Hanushek (1997) updated his overview which then consisted of 377 estimates from 90 studies/books/articles.<sup>2</sup>

Table 1: Percentage distribution of estimated effects of key resources on student performance.<sup>3</sup>

Resources	Number of Estimates	Statistically Significant (%)		Statistically Insignificant (%)		Unknown
		Positive	Negative	Positive	Negative	
Teachers-pupil ratio	277	15	13	27	25	20
Teacher education	171	9	5	33	27	26
Teacher experience	207	29	5	30	24	12
Teacher salary	119	20	7	25	20	28
Expenditure per pupil	163	27	7	34	19	13
Administrative inputs	75	12	5	23	28	32
Facilities	91	9	5	23	19	44

The table shows that 119 of the total 377 estimates included an analysis of the effect of teacher salary on student performance. 27 per cent of these estimations was statistically significant (5 per cent level), consisting of 20 per cent positively and 7 per cent negatively statistically significant. 45 per cent was statistically insignificant, consisting of 25 per cent

<sup>1</sup> See table A.1

<sup>2</sup> See table 1

<sup>3</sup> Source: (Hanushek, 1997) (Webbink, 2005)

positively and 20 per cent negatively statistically insignificant. Hanushek eventually came to the counterintuitive conclusion that there is no strong or systematic relationship between educational resources and student performance, the only consistency to be found from his overview of data. This led to lower educational expenditures and new discussions; first of all, it is widely discussed how education should be incentivized. What incentives should teachers (Lavy, 2011) (Woessmann, 2011) and students (Allan & Freyer, 2011) have? Or in general: how should education be organized (Chubb & Moe, 1990) (Hanushek & Jorgensen, 1996) (Ladd, 1996) (Webbink, et al., 2009)? In the mean-time others question the use of spending (extra) money in education; does money matter at all (Hanushek, 1996) (Guryan, 2001)? This discussion scattered into several directions and researchers still have not come to a shared conclusion on the specification of the education production function (Heckman, et al., 1996) (Todd & Wolpin, 2003), the best measure variable of student performance, student grades or wages (Card & Krueger, 1992), and the ideal level at which data should be studied, student level versus school level (Hanushek, et al., 1996).

## 2.2 Critiques: endogeneity and others

A critique on Hanushek's quantitative summary of the literature is that the estimations included in the summary all have an equal weight (Hedges, et al., 1994) (Krueger, 2003). This means that studies with an above average number of estimates are, possibly undeservedly, more influential in the summary. Besides, it is argued that it should be taken into account that some papers are of higher quality and therefore more trustworthy than others. The reputation of the journal in which the study is published could function as a reasonable weight to take study quality into account.

Several recent additions to the literature try to encounter and reveal the relationship between teacher pay and student performance in a less conventional way than the traditional literature. Allegretto, Corcoran and Mishel (2004, p. 6) argue that the results of studies differ according to whether they examine the short-run or the long-run effect of higher teacher pay. Papers that study the short-run effects mostly do not find an increase in teacher quality (which is in turn linked to better student performance), while long-run studies do find increases in teacher quality. This suggests that papers with a relative short range of research cannot capture the full effect of a pay raise. Loeb and Page (2000) used a 10 year gap between the implementation of higher teacher pay and measuring the relevant student performances (in chapter 3 a more extensive discussion on this gap will follow). What makes their research so special is that they took into account that student quality and other non-pecuniary characteristics vary by district and that these differences are *capitalized* in the wages of teachers. Better working conditions and high student quality could attract good teachers and could also let these teachers accept lower wages, due to good working conditions and students. Not incorporating this in the regression analysis could lead to wrong conclusions about the wage-student performance relationship. Other papers again try to avoid this problem by proving that teacher pay leads to more experienced teachers,

through higher retention rates, which in turn is already linked to better student performance (Hendricks, 2013).

The main critique on Hanushek is however that the studies included in his summary typically do not take into account that unobserved factors might bias the estimates of these studies. The standard research plan is to find the effect of an educational resource on student performance through regression, while controlling for student, parent, teacher and/or school characteristics. A disadvantage of this research plan is that a factor that influences both the educational resource and student performance, an unobserved factor, is easily overseen. Even if all factors could be identified, it would be difficult to find data on all of these factors for the whole sample. This is called the endogeneity problem.

### 2.3 New wave: exogenous variation

A more extensive discussion on this endogeneity problem and the methodological solution will be provided in section 3. In short, it all boils down on finding exogenous variation from controlled or natural experiments. This exogenous variation in the intervention variable (teacher pay) is namely not correlated with unobserved factors. So it is assumed that by using only the exogenous part of the variation the regression of the intervention variable on student performance is not biased anymore. It should have become a *clean* regression, a difference in student performance can now only be caused by the (exogenous) variation of the intervention variable. Webbink (2005) gathered the results of these new studies that use exogenous variation and came to the conclusion that endogeneity can lead to wrong conclusions. In the new overview of Webbink the inconsistency of Hanushek's overview has disappeared, educational resources do seem to have an effect on student performance.<sup>4</sup>

Finding exogenous variation through a controlled experiment seems most obvious. This means that the intervention variable is randomly assigned to a control and a treatment group, which eliminates biases of possible unobserved factors. An influential example of using a controlled experiment in this field of research is the project *Student/Teacher Achievement Ratio (STAR)* (Krueger, 1999). In this experiment students were randomly assigned to one of three treatment groups, each group having its own class size. These groups were followed for 4 years and due to the exogenous variation, all variation in student performance could be contributed to the difference in class size.

Natural experiments differ from controlled experiments in that the exogenous variation is now not caused by deliberate random assignment, but by natural variation or through institutional rules. An example of natural variation is the natural randomness of class size through the years, which can be used as exogenous variation. When institutional rules are used to find exogenous variation, studies mostly use discontinuities in these rules to reveal the variation. This regression-discontinuity design does not assign subjects randomly to a control and treatment group but assigns them based on the value of some variable, which

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<sup>4</sup> See table A.2

could be the independent variable or any other. The group with a score above the cut-off score receives treatment while the group with a score below the cut-off score does not. Then post-treatment the regressions of both groups are compared. A discontinuity in the regression lines of the groups points at a treatment effect. Main point of this design is that subjects in both treatment and control group are relatively similar, as only subjects close to the cut-off point are studied, meaning that controlling for unobserved variables is not necessary anymore. An influential and early description of this design is provided by Campbell, who applied the design to social and political issues and suggested it to policymakers (1969, pp. 17-25).

A prominent example of regression-discontinuity design applied to educational research is a study by Angrist and Lavy (1999). They studied the effect of class size on student performance in Israel. Due to a twelfth century rule the maximum class size in Israel is 40 students, a situation which lends itself for an interesting natural experiment. As enrollment grows from 40 to 41 students, average class size falls from 40 to 20,5. Continuing, as enrollment grows from 80 to 81 students, average class size falls from 40 again to 27, and so on. Assuming that the sample just above and just below the cut-off point on average should be similar to each other, the (exogenous) variation in class size can be used to find the causal effect of class size on student performance.

Two other studies that examine teacher pay with variation gathered through discontinuity in institutional rules are worth mentioning. Guryan (2001) studies the effect of per-pupil spending on student performance by using discontinuities in state aid formulas in Massachusetts, which determine how much governmental money schools get, depending on amongst others past spending of the school and student characteristics. Groups of schools that are close to a discontinuity in the aid formula can be considered equal to each other, which uncovers the relationship between school expenditures and student performance, when these groups of schools are compared. Estimates showed a performance increase for fourth graders, and no effect for eight graders.

Van Der Steeg and his fellow researchers exploit the same variation as this paper, variation in teacher pay, caused by a remuneration policy giving teachers higher pay raises in the targeted urban area the Randstad (van der Steeg, et al., 2015). They studied whether this increase in teacher pay increased teacher retention and whether teachers' enrollment in additional schooling increased. Evidence for extra schooling is found, while evidence for retention in the teacher profession was not. However they did find that retention of teachers in the targeted area slightly increased.

This paper contributes to the described literature in multiple ways. First of all it adds up to the list of papers that study the effect of educational resources, more specifically the effect of teacher pay on student performance. By extending this piece of literature researchers and policy makers can come closer to the true relationship between educational resources and student performance. Next to that this paper is a substantial contribution to the new wave

of literature just described; exogenous variation through discontinuities in institutional rules is used to counter the endogeneity problem. Moreover, the study is one of the first to examine the educational policy introduced in The Netherlands in 2008, an excellent opportunity to study the effect of teacher pay on student performance. This makes the paper especially interesting to the Dutch policymakers, as their domestic case is studied. Because the distance of the schools to the geographical cut-off is determined with a very high precision, a detailed and powerful sample is created for this study. This increases the validity of the used method in comparison to other studies that use rougher identification methods for their geographical regression-discontinuity design.

## 2.4 Teacher pay

The related literature desirably provides some potential explanations for the researched relationship between teacher pay and student performance. The remuneration policy itself intended to increase quality of education and to decrease the potential danger of teacher shortages by providing extra teacher pay.

Dolton and Marcenaro-Gutierrez (OECD data research, for 10 years in 39 countries) have two main possible explanations for the relationship (2011). Firstly, higher teacher pay will attract more graduates for the teacher profession, which creates more competition to become a teacher. Secondly, the reputation of the profession as a whole increases, since wage relative to other sectors increases. This ensures that becoming a teacher becomes more attractive for future employees and it makes the profession more selective, which enables the schools to employ the most competent teachers possible. This will consequently lead to better student performances.

Another possible distinction of explanations identifies three ways to increase student performance through more teacher pay. Graduates more often decide to start teaching, people working in other sectors more often decide to switch to teaching and current teachers more often decide to work full-time and deliver more effort when doing their job.

The potential increase in high skilled teachers in Randstad schools could be caused by the attraction of more graduates into the profession or more teachers that participate in schooling. However, it might also be that a part of the newly attracted high skilled teachers is pulled from schools outside the Randstad, where the pay raise is lower than in the Randstad. This so-called brain-drain might contribute to a positive effect of extra teacher pay on student performance. Nevertheless, rigidities in the teacher labor market might hinder the mobility of teachers, causing this brain-drain effect to only come into action in the long run.

A possible explanation of a negative relationship is the Motivation Crowding Effect, which amongst others suggests that an extrinsic reward could undermine intrinsic motivation of an employee (Frey & Jegen, 2001). It is argued that intrinsically motivated employees improve the public sectors performance. Providing more extrinsic rewards for the public sector might



lead to less recruitment of intrinsically motivated employees and less motivation of the current intrinsically motivated employees. Georgellis et al. (2011) found evidence for this in the UK health and higher education sector.

## 3. Data & Methodology

### 3.1 Data

#### 3.1.1 Teacher pay policy

The first of July 2008 social partners and the Ministry of Education signed the *Convenant Leerkracht van Nederland*, a document that captures the participants' objective of improving the quality of education in The Netherlands. Part of this agreement included an increase in teacher pay for teachers both in primary education and in secondary education. Moreover, teachers on schools within the urbanized region the Randstad got even higher pay raises than non-Randstad teachers. The Randstad area contains the four biggest cities in The Netherlands and around 40 per cent of the total population lives in the Randstad. In figure 1 the Randstad area as defined by the *Convenant* is shown in pink.



Figure 1: the Randstad as depicted by the remuneration policy<sup>5</sup>

Extra funds are provided for Randstad schools as for these schools the potential danger of teacher shortage is the biggest. Teachers in the Randstad have relatively high outside options. Research on wage differentials indicates that a female secondary education teacher in Amsterdam (within the Randstad) has a 23 per cent nominal wage differential in comparison to the regional market sector (Heyma, et al., 2006). In the rural areas of Limburg, Drenthe, Twente and Friesland this nominal wage differential is close to zero per cent.<sup>6</sup> This higher outside option is caused by higher reservation wages of employees,

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<sup>5</sup> The Randstad regions, or *deficit regions*, are Amsterdam, The Hague, Rotterdam, Utrecht, Almere and surrounding regions, equivalent to the RPA-areas Southern North Holland, Rijn-Gouwe, Haaglanden, Rijnmond, Gooi en Vechtstreek, Eemland and Utrecht-Midden.

<sup>6</sup> See figure A.1

because of higher costs of living, a higher labor demand and the presence of more successful companies in the Randstad. In addition to this, Randstad pupils have a significantly higher probability of living in disadvantaged neighborhoods, a factor that could discourage teachers to work in the Randstad area (van der Steeg, et al., 2015).

The Dutch teacher pay scheme, the so-called *functiemix*, consists of three scales, LB, LC and LD, with maximum wages of respectively 3784, 4413 and 5022 euro's. Depending on several competences and qualifications teachers are placed in one of three scales. The remuneration policy provides schools with extra budget so that they can increase the number of teachers in scale LC and LD, which naturally means a decrease in the number of teachers in LB. The projected growth percentages that each school should have reached in 2011 and 2014 are stated in table 2.

Salary Scale	Goal 2011	Goal 2014
<b>Non-Randstad</b>		
LB	-3%	-21%
LC	+2%	+10%
LD	+1%	+11%
<b>Randstad</b>		
LB	-30%	-50%
LC	+29%	+39%
LD	+1%	+11%

Table 2: projected growth percentages in fte's relative to start measure (01-10-2008)

The goals set with the new policy are monitored yearly and the budget is provided in phases. If 2011's goals were not reached by a school, new agreements were made about the budget provided in the second phase. As can be seen variation between Randstad and non-Randstad schools exists since the new policy expects Randstad schools to transfer 39 per cent of LB teachers to LC, while non-Randstad schools only get budget to increase the number of teachers in LC with 10 per cent.

In May 2015 the latest monitoring update came available, in the form of a letter of the Ministry of Education to the parliament (Ministry of Education, 2015). The letter had attached information on the development of the *functiemix* during the duration of the policy.<sup>7</sup> Originally the policy aimed to increase the number of teachers from Randstad schools in LC with 29 percentage points more than non-Randstad teachers (39 per cent minus 10 per cent). From the update can be deducted that both Randstad and non-Randstad schools managed to increase the number of teachers in LD as much as aimed for. The increases in teachers in LC are however lower; Randstad schools increased the number of teachers in LC with 20 per cent, non-Randstad schools with 5 per cent. This means that 15 percentage points of the aimed difference in growth rate of 29 percentage points is reached.

<sup>7</sup> See table A.3

### 3.1.2 Data sources & variables

For the analysis two external data sources are used, both provide a measure of the output variable student performance.

A data set obtained from the Education Inspection<sup>8</sup>, a supervisory body of the Ministry of Education, Culture and Science, consists of student test results from 2004 to 2015. These are the results of the central examinations<sup>9</sup> that all Dutch students have at the end of their secondary education. The unit of observation is the average grade obtained for this central examination for each level of education in a school for each year of the data set. The Dutch secondary educational system consists of 5 general levels of education, ranging from the lowest to the highest variant: VMBO-B (junior general and pre-vocational education; *basis* variant), VMBO-K (*kader* variant), VMBO-GT (*mixed & theoretical* variant), HAVO (senior general secondary education) and VWO (pre-university education), with VMBO having four school years, HAVO five school years and VWO six. So for each year and for each education level at a school the average grade for all students in that education level and in that year is known. This data came available through the yearly "yield overviews"<sup>10</sup> produced by the Education Inspection and published by DANS<sup>11</sup> (2004-2015)<sup>12</sup>. These overviews provide all kinds of information for around 1200 separate secondary education locations, information that the Inspection used to monitor the performance of each school and to eventually form a verdict about this performance. Information includes school-level data on in- and outflow of students, the progress of students through the different years, possible delay in this progress, average central examination grades for each subject and the difference between these and the school examination grades. For the analysis average central examination grades for each level of education are pulled from the data set for the relevant schools, to form an extensive panel data set.

It can be questioned whether central examination grades are a good measure of student performance. Some argue that other indicators of the education process, like the number of cancelled classes, students satisfaction with the education and safety in and around the school, should be taken into account. These should however be seen as means, just as better teachers, to reach the goal of better student performance. It would be strange to find out whether higher teacher pay and consequently better teachers influence student performance by using another factor influencing student performance as performance measure. Another disadvantage of using central examination grades to find the effect of an educational resource on the performance is that it is difficult to predict when the effect of this resource influences the examination grades. This could take several years to start with,

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<sup>8</sup> Education Inspection in Dutch: *Inspectie van het Onderwijs* or *Onderwijsinspectie*

<sup>9</sup> Central examination in Dutch: *Centraal examen* (abbreviation: *CE*)

<sup>10</sup> Yield overviews in Dutch: *Toezichtkaarten*, formerly known as *Kwaliteitskaarten*

<sup>11</sup> Data Archiving and Networked Services

<sup>12</sup> Data from before 2004 is available but not used in the research as VMBO-B and VMBO-K results are merged together. Using this merged data as a variable for both VMBO-B and VMBO-K analysis would decrease the validity of the analysis.

possibly even more. This lag in effectiveness of an educational resource is discussed further in section 3.2.4. A last critique on using the central examination grades as a measure for student performance is that it is only a single measure. Much more information about the schools and students is provided by the Inspection in the earlier discussed yield overviews, information that is not used.

Jaap Dronkers<sup>13</sup>, an influential person in the Dutch educational research scene, did use much more information from the yield overviews to create a new measure. The yield overviews produced by the Inspection provide a lot of data, but only come with a brief judgment for each school. Therefore Dronkers and his team used the data from the overviews to calculate a performance measure for student performance, the so-called "school grade". These calculations are performed from 2006 till 2013 (Dronkers, et al.) and are published in several newspapers, such as *Trouw* (until 2011) and *De Volkskrant* (from 2012). Dronkers calculated a school grade for each education level on each school every year. These grades altogether formed a panel data set again, with data on all schools in The Netherlands, including the ones close to the Randstad border. A great advantage of using Dronkers' school grades as performance measure is that not only central examination grades count, but also other important aspects of education such as delay in educational progress, added value to student's performances and differences between central and school examination grades influence the calculated school grade<sup>14</sup>. The calculation of this school grade slightly changed for the analyses in 2012 and 2013<sup>15</sup>. See appendix A.1 for an explanation on the calculation of Dronkers' school grades.

### 3.1.3 Identification strategy of sample

The presented data are available for all schools in The Netherlands. However, the research method that is used requires a control and a treatment group that are similar to each other. That is why schools close to the geographical cut-off of the Randstad area and the non-Randstad area are selected. All schools within ten kilometers of the Randstad border are manually identified and recorded in the sample<sup>16</sup>. For each school the exact distance to the Randstad border is measured. Eventually two samples are created; one with all schools that lie within a ten kilometer margin on either side of the Randstad border and one sample with a five kilometer margin on either side. The idea is that the closer schools are selected to the geographical cut-off the more similar schools and their teachers are. This is assumed as a practical alternative method is absent. Matching schools with the use of control variables as

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<sup>13</sup> Friday the first of April 2016 I sadly took notice of the fact that Jaap Dronkers had passed away that day. May he rest in peace.

<sup>14</sup> The Education Inspection uses these aspects as well to make a judgment of performance for each school each year. They call this *onderbouwrendement* and *bovenbouwrendement*, a measure that comprehends multiple of the named aspects (respectively a measure for the first 3 years of school and the last year(s) of school) and captures "the yield of schools".

<sup>15</sup> Because of the difference in methods, descriptive statistics of calculated school grades slightly differ between the time spans 2006-2011 and 2012-2013. These differences will be elaborated on in section 3.2.2. They will not trouble the analysis as the analysis features year fixed effects.

<sup>16</sup> Schools are selected in 2015, so schools that existed only until 2014 or earlier are not included in the sample.

income or crime-rates for example is difficult as data on these control variables for all schools is widely available. The assumption that schools closer to the Randstad border are more similar to each other makes sense as these schools have a higher probability of lying in the same geographical environment. Schools close to the Randstad border mostly lie in semi-densely populated areas, in between the big cities and the countryside. This equal geographical environment makes it reasonable that economic and social characteristics of the schools and their teachers are more similar to each other.

So the five kilometers sample should have a control and treatment group that are more similar to each other than the ten kilometers sample. This intuition creates a tradeoff; the closer to the border you get, the more similar schools are in control and treatment group, which is of course good, but the smaller the sample will be. When you make the margin larger you will indeed get a bigger sample, but the control and treatment groups will get less similar, as big cities as Amsterdam, Utrecht, Rotterdam and The Hague will start to fall within the sample area. In figure 2 the schools that are included in the ten kilometers sample are marked with a pin, blue when outside the Randstad area, red when inside the Randstad area.



Figure 2: schools within 10 kilometers from the Randstad border<sup>17</sup>

<sup>17</sup> Source: own collection of data points in Google Maps. See figure A.2 for a more detailed view of the schools in the sample.

Van Der Steeg et al. (2015) used the Randstad border as geographical cut-off as well, to study the effect of higher teacher pay on teacher retention<sup>18</sup>. In their full sample Randstad schools are smaller and have a higher number of pupils living in disadvantaged neighborhoods in comparison to non-Randstad schools. In their local sample (close to geographical cut-off) Randstad and non-Randstad schools as expected become more similar.

### **3.1.4 Descriptive statistics**

Table 3 provides descriptive statistics for the five kilometers sample and the ten kilometers sample. Each of these groups has statistics for both the central examination and the Dronkers measure for all education levels. The statistics for each sample are split in a group inside and a group outside the Randstad. The ten kilometers sample includes 194 schools, of which 33,5 per cent lies outside the Randstad. The 5 kilometers sample includes 82 schools, of which 31,7 per cent lies outside the Randstad.

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<sup>18</sup> Identification strategy of Van Der Steeg et al. is different however, they selected municipalities from both sides of the cut-off, while in this study individual schools are manually selected.

Table 3: descriptive statistics for 5 kilometers and 10 kilometers sample, only pre-reform years

	5 kilometers sample		10 kilometers sample	
	Randstad	Non-Randstad	Randstad	Non-Randstad
	(treatment)	(control)	(treatment)	(control)
CE average (2004-2008)				
VMBO B	6.843	6.712	6.823	6.706
VMBO K	6.520	6.435	6.517	6.433
VMBO GT	6.310	6.308	6.293	6.326
HAVO	6.227	6.261	6.247	6.221
VWO	6.400	6.502	6.413	6.426
Total number of observations	433	302	1,145	629
Dronkers school grade (2006-2008)				
VMBO B	7.077	6.974	7.026	6.882
VMBO K	6.316	6.205	6.412	6.234
VMBO GT	5.914	5.966	5.912	6.129
HAVO	5.981	6.214	6.246	6.133
VWO	5.982	6.481	6.230	6.274
Total number of observations	272	192	715	391
Number of schools	56	26	129	65
School size <sup>19</sup>	692	1,026	748	887

<sup>19</sup> School averages 2011-2015, school size in number of students per school



## 3.2 Methodology

### 3.2.1 Standard model

Typically educational policy studies control for student, family and school characteristics when they want to find a causal relationship between two variables. An estimating equation for this research could be<sup>20</sup>:

$$Y_{it} = \alpha + \beta X_{it} + \gamma TP_{it} + \delta_i + \theta_t + u_{it} \quad (1)$$

Where  $Y_{it}$  is the performance measure of a school  $i$  for time period  $t$ ,  $X_{it}$  is a vector of control variables on school level, including student, family and school characteristics, while  $u_{it}$  incorporates all unobserved variables in the equation.  $TP_{it}$  is the average level of teacher pay at a school for time period  $t$ , the intervention variable.  $\alpha$ ,  $\beta$  and  $\gamma$  are the parameters to be estimated, where  $\alpha$  represents the overall constant of the model and  $\gamma$  is the parameter of interest.  $\delta_i$  and  $\theta_t$  represent school and period fixed effects. The equation can be estimated through OLS, however it should be noted that the estimation could be biased if any unobserved variable is correlated with the independent variable and the intervention variable. This endogeneity problem is frequently encountered in policy research, and more specifically in educational research, as the performance measure is influenced by school and family characteristics from birth of the student onwards. Even if all relevant characteristics that should be controlled for are known, it would be very difficult to collect all those data points (Angrist & Krueger, 2001) (Todd & Wolpin, 2003).

As covered in the related literature a new wave of research exploits exogenous variation from controlled or natural experiments. This ensures that the intervention variable is not correlated with unobserved variables. This study uses a discontinuity in an institutional rule as exogenous variation, a geographical discontinuity in a new Dutch remuneration policy for teachers. The research design incorporates parts of a difference-in-differences analysis and a regression-discontinuity-design. Schools just in- and outside the Randstad area are compared to each other, as schools inside the Randstad were given bigger pay raises for their teachers than schools outside the Randstad. Assuming that schools close to the border of the Randstad are similar to each other, the only significant difference between schools in- and outside the Randstad is the extra difference in teacher pay the remuneration policy caused. During the analysis the performance of each school in the sample is monitored for several years before and after implementation of the policy. Any significant difference in the development of performance between schools inside the Randstad and outside the Randstad can be allocated to the extra salary for Randstad schools. Since only schools are included in the research that are close to the geographical cut-off no other factors that work at the same cut-off can be allowed. It is extensively checked whether there is any other policy or project that focuses specifically on improving educational performance in the

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<sup>20</sup> The estimation equation is on school level as teacher pay and student performance data is only available at school level at a big enough scale. Ideally data is available on student level (examination grades and the average salary of teachers of a specific student).

Randstad, however nothing was found. A concern that comes with the new wave of literature is that its research designs are often accompanied with a low external validity, as only a small sample of the population is studied. A discussion on the external validity of the study is presented in section 4.5.

### 3.2.2 Adjusted model

As shown in section 3.1.1, the realized difference in teacher pay growth between Randstad and non-Randstad schools eventually proved to be 15 per cent, in other words Randstad schools had 15 per cent more teachers going up from scale LB to LC. Since the only difference between the schools in the sample is the extra teacher pay, the estimating equation only has to find the difference in the development of performance between the schools:

$$Y_{it} = \alpha + \mu RS_{it} + \delta_i + \theta_t + u_{it} \quad (2)$$

Where  $Y_{it}$  is the performance measure of a school  $i$  for time period  $t$ , while  $u_{it}$  incorporates all unobserved variables in the equation.  $RS_{it}$  is a dummy that returns 1 if a school lies within the Randstad and if the year is reached in which the policy will deliver its first returns as well as the years after that year, otherwise the dummy will return 0.  $\alpha$  and  $\mu$  are the parameters to be estimated, where  $\alpha$  represents the overall constant of the model and  $\mu$  is the parameter of interest.  $\mu$  represents the treatment effect; performances of schools within the Randstad after the policy set in are on average  $\mu$  higher or lower than before the policy set in, in comparison to non-Randstad school performances. This effect is estimated for each education level and through year fixed effects overall differences between years are controlled for. The difference-in-difference structure of the equation makes it possible to interpret  $\mu$  as the average increase or decrease in performance of Randstad schools due to the extra teacher pay in comparison to non-Randstad schools. The development of the performance of Randstad schools differs with  $\mu$  from the development of the performance of non-Randstad schools, which is the development of performance that is expected for the treatment group as well when no extra teacher pay would have been received.  $\delta_i$  and  $\theta_t$  again represent school and period fixed effects.

School fixed effects seemed logical to apply to the analysis as then the treatment effect is most informative. The treatment effect is now about the development of performance within a school and not just about the overall development of all schools in the Randstad together. Also year fixed effects seemed natural to insert into the analysis, as it might be that school performances are influenced by shocks in a certain year. It might for example be that a certain year had more lenient or strict correcting models, which led to higher or lower average examination grades for the whole sample. Another shock could be caused by the fact that the Dronkers performance measure is measured in a slightly different way in the years 2012 and 2013 than in the years before. This led to a higher average school grade in the period 2012-2013 than in the period 2006-2011 (7,27 versus 6,29), differences year fixed effects control for. Fixed effects testing is performed for all estimations (through the

likelihood ratio); this tests the joint significance of all the effects as well as the significance of the year fixed effects and the school fixed effects separately. For all the estimations counts that the statistic values strongly reject the null hypothesis of redundant effects.

### **3.2.3 Common trend assumption**

The difference-in-difference design is clearly not assumption free. The assumption that no other factors (than the studied treatment) can be active at the geographical cut-off has already been mentioned. Another important assumption for diff-in-diff designs is the common trend assumption, which is that the trend of the outcome variable for the treatment and control group should be the same in absence of treatment. There is, however, no formal test available to check this assumption. A first option to still check for this assumption is to check the diff-in-diff outcomes for earlier years of impact, when no effect would be expected yet, the so-called "placebo difference-in-difference". This will be done in section 4.3, as part of the sensitivity analysis.

Another more often used option is to graphically examine pre-treatment data to see whether the pre-treatment outcome variable trend is the same for the treatment and the control group. For several estimations graphical representations are displayed later on in the paper, figures that can be used to test the common trend assumption<sup>21</sup>. The trends of treatment and control groups are overall quite similar before the years of impact, which is a good sign for the research. On the other hand, the trends are not perfectly similar and significant post-treatment differences between treatment and control groups, are sometimes equal or even smaller than pre-treatment differences between treatment and control groups. This is an observation that hurts the common trend assumption. Concluding this subjective process of deciding whether trends are common or not, the trends are similar to some extent, but the common trend assumption still is a point of attention concerning the reliability of the results.

### **3.2.4 Effectiveness lag**

As Hendricks (2013) mentions in his research on the effectiveness of extra teacher pay, it is difficult to predict when the treatment effect will set in. There is certainly a lag between the implementation of the policy and the effect setting in, as first higher teacher pay should be implemented. Then higher teacher quality should be reached through the extra teacher pay. The quality of present teachers will increase through extra training, more effort and sharper monitoring of the better paid teachers. Later on, the pay raise will possibly attract more graduates into the teacher profession and the brain-drain will set in, high skilled teachers move from non-Randstad schools to the better paid Randstad schools. Lastly, the increased teacher quality should find its way to the student performance, a process which could take years. The performance of students that experience the higher teacher quality for one year will only be influenced marginally. The longer students are exposed to a higher teacher quality, the more their performance will be influenced by the higher teacher quality. It

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<sup>21</sup> see figures 3, 4 and in the appendix figures A.3, A.4 & A.5

should be noticed that the used performance measures are a little bit lagged as well. For example examination grades and school grades in the data set from 2010 are based on the school year 2009-2010, so student performances in 2009 had influence on the 2010 measure as well. Loeb and Page (2000) decided to regress their student outcomes on teacher wages ten years earlier to give wage increases the time to influence the student performance. In this paper it would be difficult to implement a ten-year lag, as data only reach until 2015. This also led to the decision to use central examination grades and a school grade as performance measures and not educational attainment of a pupil or subsequent earnings, which is more normal for economists. The effects of the policy on educational attainment or subsequent earnings of a student would be reached after a much longer time than for examination and school grades. So, concerning the lag in effectiveness of extra teacher pay, using examination and school grades seemed the most logical and possibly even the only option now.

Table A.3 shows that in 2010, 2 years after implementation, Randstad schools had already increased the number of teachers in salary scale LC with 11,7 per cent point more than non-Randstad schools. In 2014 this difference grew until 15 per cent point.<sup>22</sup> This means that a substantial part of the eventual difference in teacher pay growth was already reached in 2010. The first effects of the extra teacher pay on student performance could possibly have arisen in 2010 already as well, when present teachers increased effort, started doing extra schooling and were monitored more. It is likely, however, that these effects grew even stronger the years after, as teacher quality rose even more over the years and more and more students were exposed to this higher teacher quality. In this light, the years of 2011 and 2012 are interesting years, as to see whether effects indeed did strengthen. It would be interesting to study even longer lags, but the longer the lags the closer the year of impact gets to the end of the samples, especially for the Dronkers sample. When 2012 is studied as year of implementation only one year of post-treatment observations is available. That is why in section 4 the analysis is performed for the years 2010, 2011 and 2012.

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<sup>22</sup> In the years 2010-2014 the schools focused more on reaching the LD goals, as LC increased a lot already in the first years

## 4. Results and discussion

### 4.1 Overall results and discussion

As mentioned in the previous section, the effect of the extra teacher pay is estimated for each education level, with 2011, 2012 and 2012 as possible years of impact of the policy change. This analysis is done with both the five and the ten kilometers sample, and with the two different outcome variables. Overviews of results are presented in table 4 and 5.

The signs of the estimates show a resolute difference between the education levels. While VMBO-B and VMBO-K estimates only show 1 positive estimate in total, VMBO-GT, HAVO and VWO show 31 positive estimates in total. The significance of the estimates however is not very strong, only 11 of 60 estimates are statistically significant of which five positively significant and 6 negatively significant. VMBO-B estimates with central examination grades as outcome variable all have a negative sign and all are statistically significant. This suggests that the extra teacher pay for Randstad schools had a significant negative effect on the central examination grades obtained by Randstad pupils in the years after policy implementation. HAVO and VWO estimates from the 5 kilometers sample with 2010 and 2011 as impact years on the other hand have a positive sign and are statistically significant as well (HAVO with central examination grades as outcome variable, VWO with Dronkers' school grade as outcome variable). Lastly also the VWO estimate from the 10 kilometers sample with 2012 as impact year and central examination grade as outcome variable is significantly positive. That estimation suggests that the extra teacher pay for Randstad schools significantly increased the central examination grade of VWO pupils in the Randstad in the years after implementation.

As mentioned VMBO-B and VMBO-K estimates are mostly negative, while VMBO-GT, HAVO and VWO estimates are mostly positive. This separation is interesting as the two lowest education levels show a negative effect of extra teacher pay, while the higher education levels show a positive effect of extra teacher pay. This might suggest that extra teacher pay becomes more effective as the education level for which the extra teacher pay is provided increases. A possible explanation for this could be that the Motivation Crowding Effect is more prevalent in the lower education levels than in the higher education levels. Then more extrinsic motivation crowds out the intrinsic motivation of the teachers in these lower education levels. It could be that higher teacher pay attracts teachers that increase student performance in higher education levels, but that these teachers decrease student performance in lower education levels. This suggestion however needs scientific confirmation. One way or the other, it seems that the extra teacher pay reaches and influences the student performance in the intended way more when the education level is higher.

Concerning the size of the estimates; the average significant central examination grade estimate is 0.085, the average significant Dronkers estimate is 0.56. For the central examination grade this means that the extra teacher pay has an average effect of 0.085

Table 4: estimates of the effect of higher teacher pay on student performance – measure: central examination grade (DUO)

Dummy start in:	2010		2011		2012	
Sample:	5 km	10 km	5 km	10 km	5 km	10 km
CE average (2004-2015)						
VMBO B	-0.122*** (0.046)	-0.072** (0.032)	-0.117** (0.047)	-0.067** (0.032)	-0.119** (0.049)	-0.070** (0.034)
VMBO K	-0.052 (0.045)	-0.034 (0.032)	-0.060 (0.045)	-0.037 (0.032)	-0.050 (0.047)	-0.021 (0.033)
VMBO GT	0.025 (0.033)	0.011 (0.024)	0.004 (0.033)	0.006 (0.024)	-0.027 (0.034)	0.010 (0.025)
HAVO	0.082** (0.038)	0.036 (0.023)	0.067* (0.039)	0.029 (0.024)	0.064 (0.042)	0.024 (0.025)
VWO	0.061 (0.042)	0.029 (0.026)	0.021 (0.043)	0.023 (0.026)	0.042 (0.045)	0.049* (0.028)
Total number of observations	1,863	4,489	1,863	4,489	1,863	4,489
Number of schools	82	194	82	194	82	194
Constant	yes	yes	yes	yes	yes	yes
School fixed effects and year fixed effects	yes	yes	yes	yes	yes	yes
*** significant at 1 per cent level						
** significant at 5 per cent level						
* significant at 10 per cent level						

Table 5: estimates of the effect of higher teacher pay on student performance – measure: school grade (Dronkers)

Dummy start in:	2010		2011		2012	
Sample:	5 km	10 km	5 km	10 km	5 km	10 km
Dronkers school grade						
(2006-2013)						
VMBO B	-0.085 (0.293)	-0.162 (0.176)	-0.233 (0.297)	-0.119 (0.179)	-0.435 (0.329)	-0.165 (0.199)
VMBO K	-0.020 (0.278)	-0.074 (0.189)	-0.311 (0.284)	-0.127 (0.192)	-0.279 (0.316)	0.096 (0.213)
VMBO GT	0.200 (0.217)	0.156 (0.146)	0.069 (0.223)	0.005 (0.150)	0.113 (0.249)	-0.047 (0.166)
HAVO	0.060 (0.351)	-0.164 (0.216)	-0.093 (0.365)	-0.215 (0.223)	0.666 (0.413)	0.016 (0.252)
VWO	0.634** (0.264)	0.203 (0.173)	0.486* (0.274)	0.151 (0.178)	0.293 (0.313)	0.082 (0.201)
Total number of observations	1,261	3,046	1,261	3,046	1,261	3,046
Number of schools	82	194	82	194	82	194
Constant	yes	yes	yes	yes	yes	yes
School fixed effects and year fixed effects	yes	yes	yes	yes	yes	yes

\*\*\* significant at 1 per cent level  
 \*\* significant at 5 per cent level  
 \* significant at 10 per cent level

examination grade point. Of the ten points obtainable in total this effect seems negligible, however this effect of 0.085 affects all grades of all students. So a student either has all his central examination grades affected with 0.085, or if only a few grades are affected by the extra teacher pay the treatment effect would even be bigger for the affected subjects. Also this average effect is estimated for all students in all schools; so if a certain part of the students would not be affected by the extra teacher pay, the effect for the other students becomes even bigger again. The 0.56 effect of the Dronkers estimate is quite big, as again ten is the maximum obtainable grade. So because of the extra teacher pay, Dronkers' school grades changed with 0.56, averaging the significant estimates. A recent overview paper by Sanders and Chonaire comes to the conclusion that based on earlier research only relatively small effect sizes should be expected in educational research (2015). This increases the impact of the estimations of this study even further.

## 4.2 Case study

To provide more insight into the regression outcomes two settings will be explored more deeply by discussing their interpretation and confidence intervals and by providing graphs.<sup>23</sup>

First in line is the setting in which the five kilometers sample is studied for the education level VMBO-B, with central examination grades as outcome variable. Performing estimations in this setting with different years of impact, led to three significant treatment effects. With 2010, 2011 and 2012 as year of impact the extra teacher pay for Randstad schools led to lower central examination grades for the Randstad schools in comparison to non-Randstad schools (estimates respectively -0.122, -0.117 & -0.119). This means that Randstad schools obtained central examination grades that were on average around 0.120 grade point lower than expected under the null hypothesis of no treatment effect. The expectation is formed by the development of performance of the control group, the non-Randstad schools. It is assumed that both Randstad and non-Randstad schools would have the same development of performance in absence of treatment. So the treatment effect is the post-treatment deviation of the performance of Randstad schools from the performance of non-Randstad schools, as the Randstad performance would have developed the same as non-Randstad performance if no extra teacher pay was ever received.

The difference-in-difference effect can easily be identified in the graph in figure 3. The blue line represents the mean of the central examination grades for Randstad schools, while the red line does that for non-Randstad schools. The dashed red line is the development of performance of schools outside the Randstad after treatment (with as year of impact 2012) starting on the blue line at the beginning of treatment. In absence of treatment it is expected that the blue line would follow the dashed red line. However, because of the treatment the blue line significantly deviates from the dashed red line. The blue line runs beneath the dashed line for most of the post-treatment years, which means that on average

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<sup>23</sup> Graphs of other significant estimations can be found in the appendix (figure A.3 – A.5)



Randstad schools obtained lower central examination grades than is expected, in comparison to the development of grades of non-Randstad schools.

The estimation with 2012 as year of impact (-0.119) has a 90 per cent confidence interval that ranges from -0.200 to -0.039.<sup>24</sup> So it is 90 per cent confident that the true population parameter is between the lower and the upper bound, meaning that the size of the estimate is quite considerable. Even in case of the upper bound, the effect is still negative and not that close to zero; statistical evidence even proved that the estimate is significantly not equal to zero.

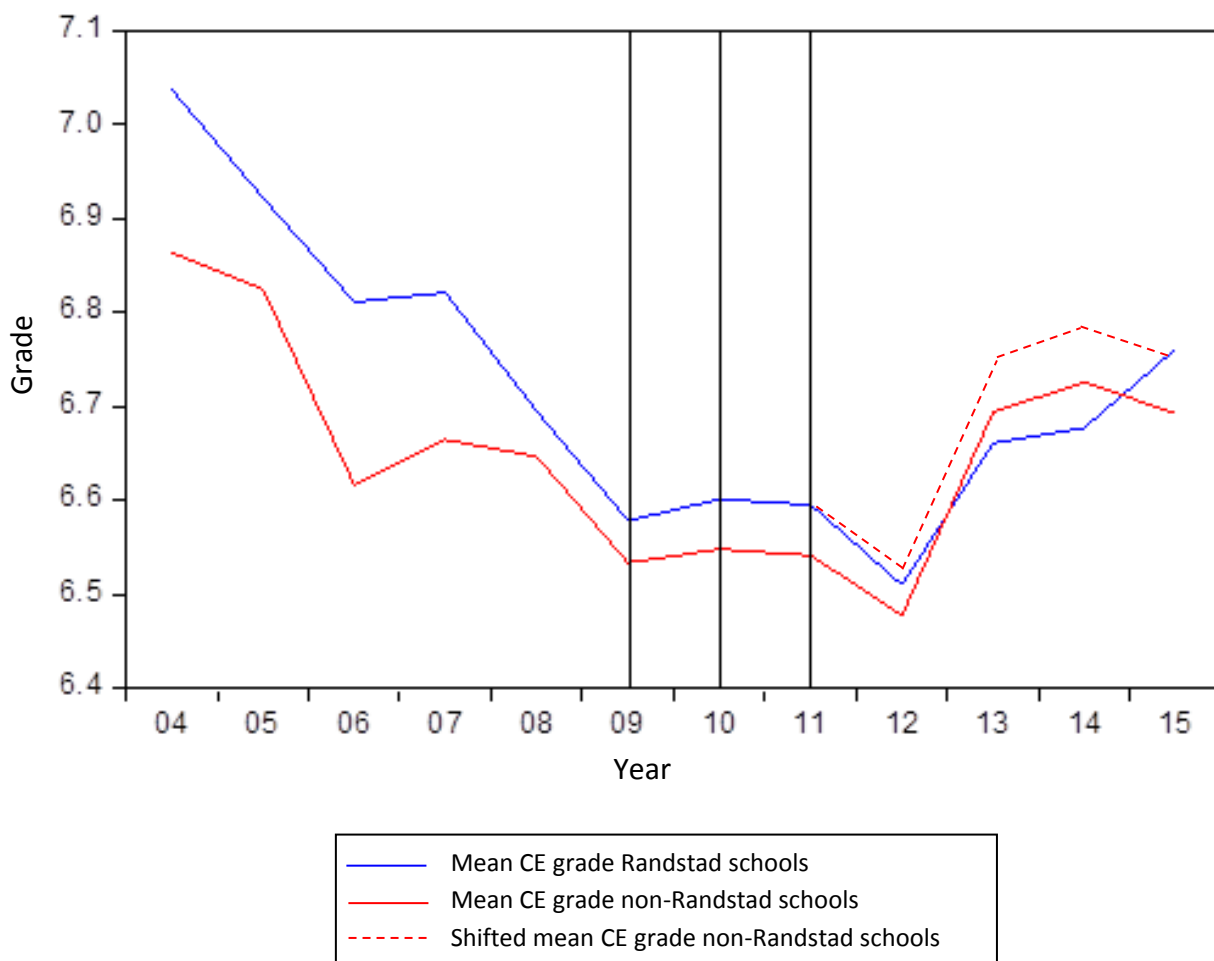


Figure 3: Mean CE grade 2004-2015; education level: VMBO-B, 5 kilometers sample, outcome variable: central examination grade, years of impact with significant estimate: 2010, 2011 & 2012

<sup>24</sup> A 90 per cent confidence interval encompasses the true population parameter 90 per cent of the times, if the research would be repeated on other (different) samples (each with its own confidence interval)

Secondly the setting in which the ten kilometers sample is studied for the education level VWO, with Dronkers school grade as outcome variable. Estimations with years of impact 2010 and 2011 led to significant effects. In figure 4 the situation with as year of impact 2010 is graphically analyzed. The blue line is expected (Randstad schools' performance) to develop the same way as non-treated schools (dashed red line), if no treatment would have occurred. With treatment however the blue line outruns the dashed red line for almost all post-treatment years. This confirms the statistically significant positive estimate of 0.634. The 90 per cent confidence interval of this estimate has 0.198 as lower bound and 1.070 as upper bound.

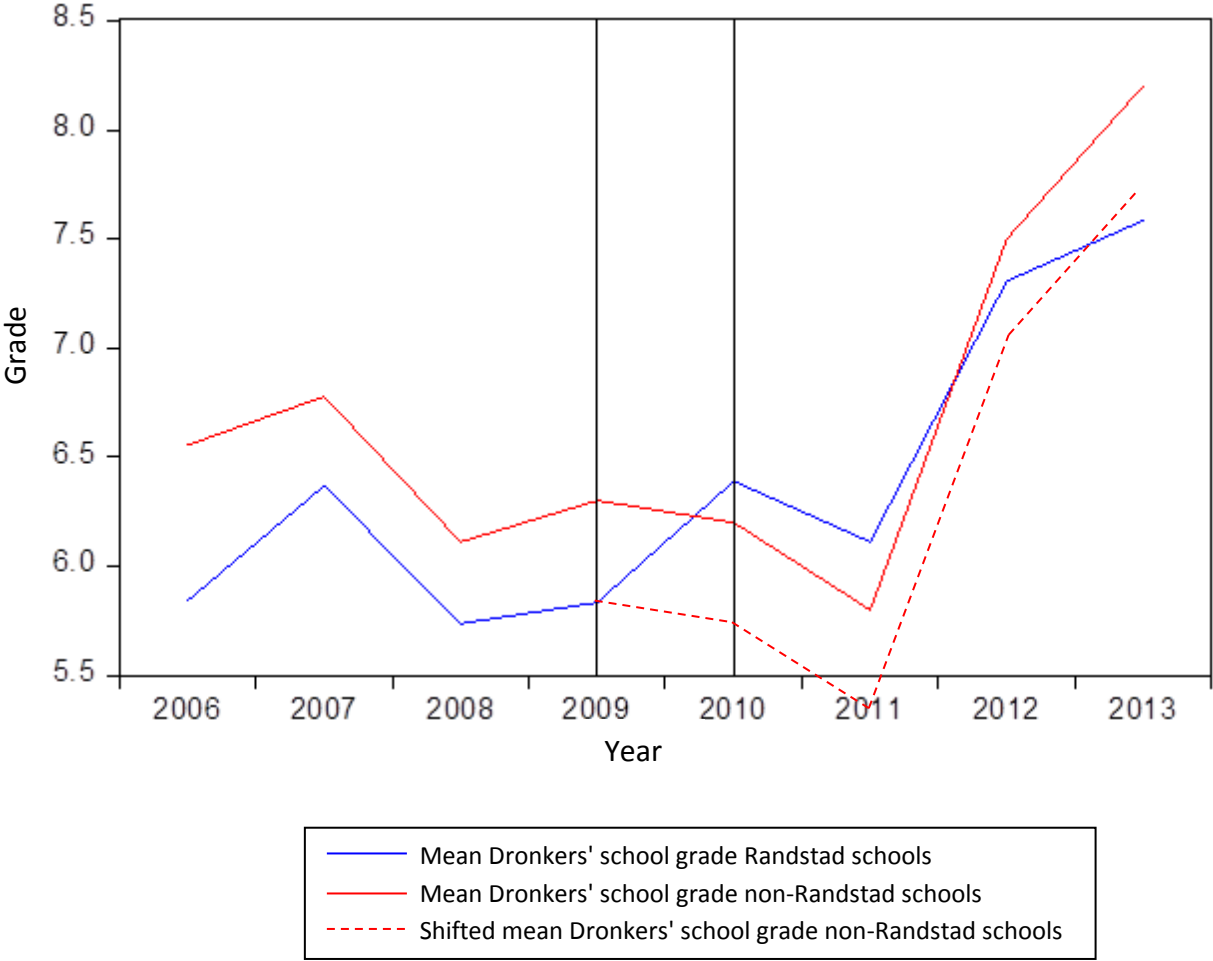


Figure 4: Mean school grade 2006-2013; education level: VWO, 5 kilometers sample, outcome variable: Dronkers' school grade, years of impact with significant estimate: 2010 & 2011

### 4.3 Sensitivity analysis

Performing the analysis for multiple outcome variables increases the robustness of the results, especially when similar results arise from both analyses. This paper used both central examination grades and school grades calculated by Dronkers as outcome variables. By doing this the probability of drawing a fortuitous conclusion is reduced.

The credibility of the results can be checked afterwards by performing a sensitivity analysis. It is possible to estimate the effect of teacher pay on student performance for the years 2008 and 2009 as well<sup>25</sup>. With these as years of impact weaker results are expected, as first of all it takes some time before the teacher pay would increase after policy implementation in 2008, and secondly it takes some more time for the higher teacher pay to influence the student performance. A side note should be made; shifting the years of impact to 2008 and 2009 lets the analysis consider the observations from these years as influenced by teacher pay. However, the analysis also continues to use the post-treatment observations from 2010 until 2015. Adding the observations of 2008 and 2009 should have its impact on the analysis, but a big part of the analyzed observations, together with the direction of the results, remains the same.

The analyses with 2008 and 2009 as years of impact show similar patterns as the original analyses. Negative estimations for the lower education levels and positive estimations for the higher education levels. Similar as in the 2010, 2011 & 2012 analysis, several of these estimations are statistically significant. This suggests that Randstad schools performed significantly different than non-Randstad schools in the years 2008 and 2009 as well. Again, the analyses of 2008 and 2009 comprehend observations from 2010 until 2015 as well, which automatically make the estimations for different years look alike quite a lot. But still a weaker pattern was expected in the years 2008 and 2009. Despite the fact that no other factors are at work at the geographical cut-off, it seems that for some reason Randstad schools performed significantly different from non-Randstad schools even prior to the impact period of the extra teacher pay.

A possible explanation of this is a violation of the common trend assumption, which is covered in section 3.2.3. Another possible explanation is the existence of an anticipation effect of teachers. They knew that a pay raise was coming in 2008 and 2009 (or even earlier) and they might have anticipated this by already increasing their effort in 2008 and 2009, to ensure their part of the pay raise. This could lead to an absence of a treatment effect in the results, as 2008 and 2009 are used as "control years" in the analysis. Also it could explain why the analyses with 2008 and 2009 as years of impact show similar patterns as the original analyses.

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<sup>25</sup> See table A.4 and A.5

#### 4.4 Multiple testing

A problem that should be discussed is the multiple (hypothesis) testing problem. This problem occurs when a set of statistical inferences is considered simultaneously. What it boils down to is that a researcher is much more likely to falsely reject the null hypothesis ("a false positive") when multiple tests are performed at the same time. The more tests are considered simultaneously the higher the probability of encountering a type I error.

To correct for this problem researchers can lower their individual significance level through one of the several correction methods. The one most often used is the Bonferroni correction method, in which the desired total significance level is divided by the number of tests performed to come to the individual significance level at which should be tested. A critique on this method however is that it can be overly conservative, especially if there is a large number of tests, as it increases the number of "false negatives" to an unnecessarily high level. When the estimates from table 4 are for example considered as one set of statistical inferences and the desired overall significance level is five per cent, the individual estimates should be tested at a significance level of  $5 / 30 = 0.167$  per cent according to the Bonferroni correction method. With this individual significance level, almost none of the estimates would be statistically significant.

But after all the multiple testing problem still should be considered when interpreting the estimates. This implies that in comparison to the current analysis, less estimates would be statistically significant or they would still be significant but at a lower overall significance level.

#### 4.5 External validity

As mentioned before, a concern that often comes with difference-in-difference research designs is a low external validity, as by definition the effect of X on Y is studied on a small and specific scale. In this study for example, the effect of teacher pay on student performance is researched for schools just in- and outside the Randstad, only a small part of the Netherlands. And even though a substantial part of the Dutch schools is represented in the sample (around 15 per cent), it should at least be questioned whether the results of this study can be generalized for the rest of the Dutch schools or for schools outside The Netherlands.

Schools just in- and outside the Randstad are for example likely to be situated in semi-densely populated areas. It could be that the effect of extra teacher pay is different for schools in big cities or for schools in the countryside than for schools in these semi-densely populated areas. Adding to this, schools and educational systems in other countries might be structured completely different than Dutch schools, so external validity of the results with respect to schools outside the Netherlands should be approached with caution as well.

## 5. Conclusions

In this paper the effect of teacher pay on student performance has been examined. This has been done through a difference-in-difference design, in which Randstad schools received an extra amount of teacher pay in comparison to non-Randstad schools. Schools that are just in and outside the Randstad are compared to each other, with the assumption that these schools are similar to each other. The remuneration policy came into action in 2008, but the first effects on student performance were not expected until 2010 and later, so studied years of impact are 2010, 2011 and 2012. Two different variables are used as outcome variable, the average central examination grade and a school grade, which is a measure developed by Jaap Dronkers that reviews each school each year.

Performing analyses for three years of impact, two outcome variables, two different samples and five education levels, delivered 60 estimations, of which 11 are found to be statistically significant. These estimations formed a pattern that suggests a positive relationship between education level and effectiveness of teacher pay on student performance. The research found a negative relationship between teacher pay and student performance for lower education levels, while for higher education levels the relationship between teacher pay and student performance is positive.

This conclusion suggests more effectiveness of extra teacher pay for higher education levels than for lower education levels. Therefore, one of the future research recommendations is to perform more studies on the effectiveness of educational resources that differentiate between education levels (within secondary education), to gain more knowledge of the difference in effectiveness of educational resources between different education levels.

A possible improvement of the study is to perform the same research with more years of data available, as it may be reasoned that the year of impact is in fact later than 2012. Another possible improvement is to verify more strictly whether the compared schools are indeed similar to each other. This means that the assumption of more similar schools when schools are closer to the border should be checked more strictly, for example by studying characteristics of these schools. A last possible improvement is to use an adaption of a WLS analysis (weighted least squares) instead of an OLS analysis. Because it is assumed that schools closer to the Randstad border are more similar to each other, desirably observations closest to the border get higher weights when estimating the parameters. Instead of having a strict cut-off of five or ten kilometers, the maximum distance to the border could then be increased as schools further from the border lose their weight in the analysis. This possible research design shows resemblance with the Geographic Regression Discontinuity design (GRD) presented by Keele and Titiunik (2015).

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## Appendix

### A.1: extra explanation of the computation of school grades Jaap Dronkers<sup>26</sup>

Both methods judge schools by the number of (core-) subjects<sup>27</sup> with an insufficient average central examination grade to start with. This provides them with a starting grade ranging from 2 to 7 (4 to 8 in 2012 and 2013).

VMBO <sub>b</sub> , VMBO <sub>k</sub>		VMBO <sub>gt</sub> , HAVO, VWO				
		Het aantal onvoldoende kernvakken				
		3	2	1	0	
Het aantal onvoldoende CE vakken	>7	3	2	2	3	3
	7	3	2	3	3	4
	6	4	3	3	4	4
	5	4	3	4	4	5
	4	5	4	4	5	5
	3	5	4	5	5	5
	2	6	X	5	6	6
	1	6	X	X	6	6
	0	7 of hoger	X	X	X	7 of hoger

Figure: development of starting grades 2006-2011 method. Horizontally number of insufficient central examination grades in core-subjects. Vertically number of insufficient central examination grades in any subject.<sup>28</sup>

In the 2006-2011 method the school grade can then only be improved if the school got a starting grade of 7. Schools start again with their average central examination grade and improve this when observed grades are higher than the expected grades based on the level of the students entering the school, which points to an added value by the school. They further improve their grade when their delay in educational progress is below the average delay. A remarkable feature of the calculation is that the average central examination grade is not just the overall average grade, but an indication of the average central examination grade of only the students with a pass. The passing conditions for secondary education set a standard for students to pass, namely a minimum level of knowledge and skills that students need to have. Politics in The Netherlands made sure that students comply to these passing conditions by demanding a sufficient average central examination grade for each student that wants to pass. Consequently, to make a fair comparison between schools, average central examination grades of only the passed students should be compared. This indication of the average central examination grade of only the passed students is produced by adding

<sup>26</sup> Sources for this section; all yearly attached explanations of Dronkers, but especially: (Dronkers & van Alphen, 2011) (Dronkers, et al., 2013)

<sup>27</sup> Core-subjects in The Netherlands are currently Mathematics, Dutch and English

<sup>28</sup> Source: (Dronkers & van Alphen, 2011, p. 3)

a correction parameter to the overall average central examination grade per subject. The correction parameter in turn is determined by the relationship between the number of passed students and the average central examination grade. In this procedure it is assumed that students that fail the exams have lower grades than passed students for all the subjects they participated in. So the more students in a school do not pass, the higher the indicator for the central examination grades for the passed students becomes.

The 2012-2013 method slightly differs from the 2006-2011 method. The school grade is calculated by adding points to or deducting points from the starting grade, which ranges from 4 to 8. Schools with the highest "yield" get bonus points, while schools with the lowest "yields" get points deducted from their starting grade. The top ten per cent earns one extra point, top 20 per cent earns a half extra point, while bottom ten and 20 per cent get these deducted. The "yield" of a school is determined by combining average central examination grade, average school examination grade, passing percentage and the passing with no delay percentage and comparing this measure with what can be expected of a school with respect to the education level of entering students and the social-economic background of the students (background comparison only in 2013). The second way to win or lose points is through the difference between central and school examination grades. The Inspection aims at keeping that difference no bigger than 0,5 point. Again schools are ranked; the less subjects with a difference of more than 0,5 point between central and school exam a school has, the higher the chance on bonus points is. The top 10 and twenty per cent earn respectively one and a half point, while bottom 10 and twenty percent again lose the same amounts.

**Table A.1: first overview of estimates by Hanushek (1986)**

SUMMARY OF ESTIMATED EXPENDITURE PARAMETER COEFFICIENTS FROM 147 STUDIES OF EDUCATIONAL PRODUCTION FUNCTIONS

Input	Number of Studies	Statistically Significant		Total	Statistically Insignificant		Unknown Sign
		+	-		+	-	
Teacher/pupil ratio	112	9	14	89	25	43	21
Teacher Education	106	6	5	95	26	32	37
Teacher Experience	109	33	7	69	32	22	15
Teacher Salary	60	9	1	50	15	11	24
Expenditures/pupil	65	13	3	49	25	13	11

Source: (Hanushek, 1986)

**Table A.2: results of the new wave of literature on educational resources; dealt with endogeneity through exogenous variation**

Intervention	Statistically Significant		Not Significant
	Positive	Negative	
Class size	6		2
School hours	3		1
Teacher training/acquisition			2
Computers		2	2
Peers	3		
Vouchers/school choice	3		2
Expenditure per pupil	1		1
Performance incentives	4		2
Competition	1		

Source: (Webbink, 2005)

**Table A.3: development of Dutch teacher pay scheme (*functiemix*) secondary education 2008-2014**

Schaal	Niveau oktober 2008 - oktober 2014							Doelstelling 2011	Doelstelling 2014
	2008	2009	2010	2011	2012	2013	2014		
<b>Randstad</b>									
LB	63,8	57,4	48,3	36,6	36,5	35,3	32,3	36%	16%
LC	19,6	26,0	33,7	43,0	43,0	43,6	39,6	45%	55%
LD	16,3	16,4	17,8	20,2	20,3	21,0	27,9	19%	29%
LE	0,3	0,3	0,3	0,2	0,2	0,2	0,2	-	-
<b>Buiten Randstad</b>									
LB	64,3	62,9	61,3	57,1	55,8	54,2	50,0	62%	44%
LC	18,1	19,5	20,5	22,9	23,7	24,7	23,1	19%	27%
LD	17,3	17,3	17,8	19,8	20,3	20,9	26,5	19%	27%
LE	0,3	0,3	0,3	0,2	0,2	0,2	0,2	-	-
<b>Landelijk</b>									
LB	64,2	60,6	56,0	48,6	47,9	46,3	42,8	52%	33%
LC	18,6	22,2	25,9	31,2	31,6	32,6	29,8	29%	38%
LD	16,9	16,9	17,8	20,0	20,3	20,9	27,1	19%	29%
LE	0,3	0,3	0,3	0,2	0,2	0,2	0,2	-	-

Source: (Ministry of Education, 2015)

**Table A.4: estimates of the effect of higher teacher pay on student performance – measure: central examination grade (DUO) – year of impact: 2008 & 2009**

Dummy start in:	2008		2009	
Sample:	5 km	10 km	5 km	10 km
CE average (2004-2015)				
VMBO B	-0.173*** (0.051)	-0.109*** (0.035)	-0.141*** (0.048)	-0.091*** (0.033)
VMBO K	-0.151 (0.050)	-0.045 (0.035)	-0.127*** (0.046)	-0.056* (0.033)
VMBO GT	0.011 (0.035)	-0.008 (0.026)	0.034 (0.033)	0.012 (0.024)
HAVO	0.125*** (0.040)	0.050** (0.025)	0.104*** (0.038)	0.034 (0.024)
VWO	0.068 (0.045)	0.031 (0.028)	0.074* (0.043)	0.029 (0.027)
Total number of observations	1,863	4,489	1,863	4,489
Number of schools	82	194	82	194
Constant	yes	yes	yes	yes
School fixed effects and year fixed effects	yes	yes	yes	yes

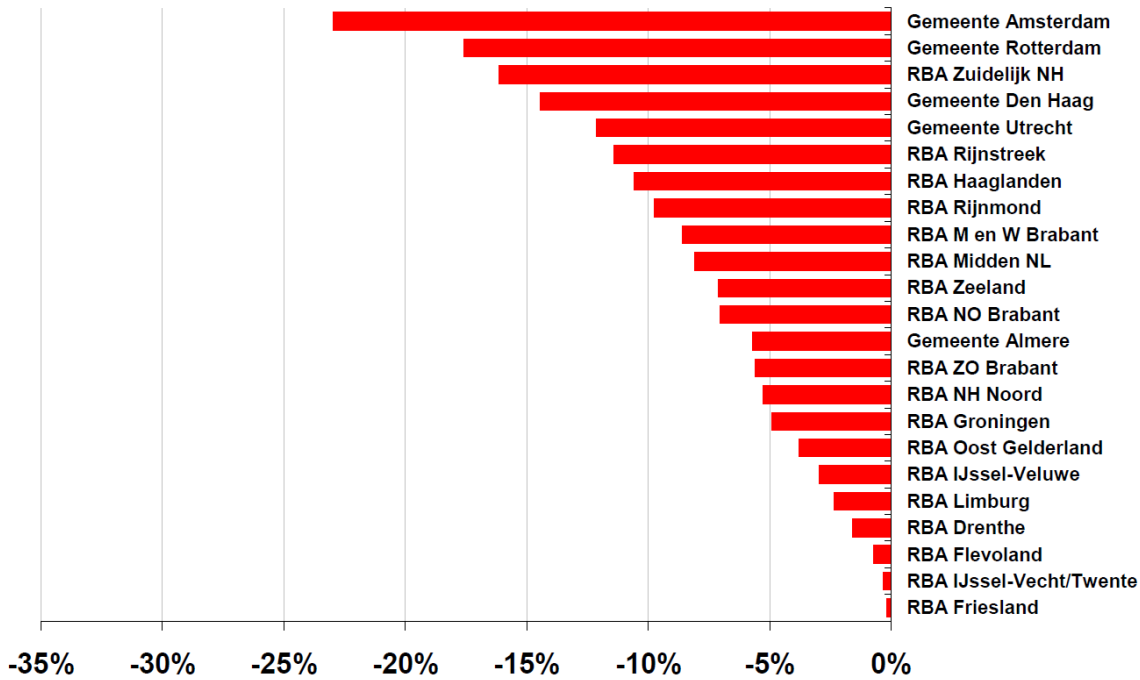
\*\*\* significant at 1 per cent level  
 \*\* significant at 5 per cent level  
 \* significant at 10 per cent level

**Table A.5: estimates of the effect of higher teacher pay on student performance – measure: school grade (Dronkers) – year of impact: 2008 & 2009**

Dummy start in:	2008		2009	
Sample:	5 km	10 km	5 km	10 km
Dronkers school grade				
(2006-2013)				
VMBO B	-0.085 (0.293)	-0.162 (0.176)	-0.233 (0.297)	-0.119 (0.179)
VMBO K	-0.020 (0.278)	-0.074 (0.189)	-0.311 (0.284)	-0.127 (0.192)
VMBO GT	0.200 (0.217)	0.156 (0.146)	0.069 (0.223)	0.005 (0.150)
HAVO	0.060 (0.351)	-0.164 (0.216)	-0.093 (0.365)	-0.215 (0.223)
VWO	0.634** (0.264)	0.203 (0.173)	0.486* (0.274)	0.151 (0.178)
Total number of observations	1,261	3,046	1,261	3,046
Number of schools	82	194	82	194
Constant	yes	yes	yes	yes
School fixed effects and year fixed effects	yes	yes	yes	yes

\*\*\* significant at 1 per cent level  
 \*\* significant at 5 per cent level  
 \* significant at 10 per cent level

**Figure A.1: Hourly wage differentials of secondary education teachers in comparison to the regional market sector (woman, 45 year, highly educated, part-time), 2004**



Source: (Heyma, et al., 2006)

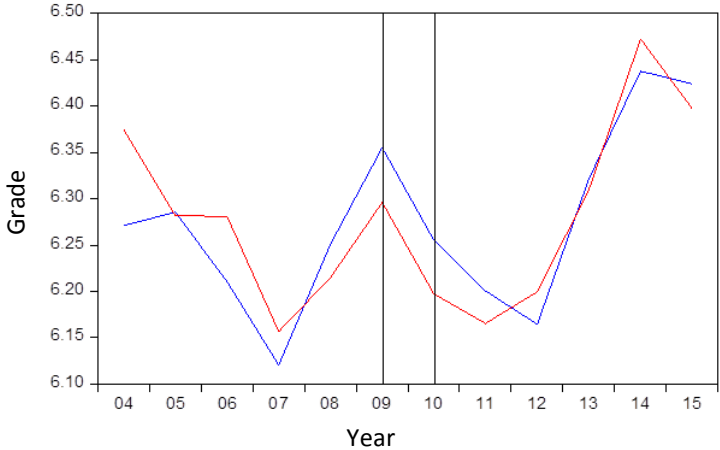
Figure A.2: schools within 10 kilometers from the Randstad border



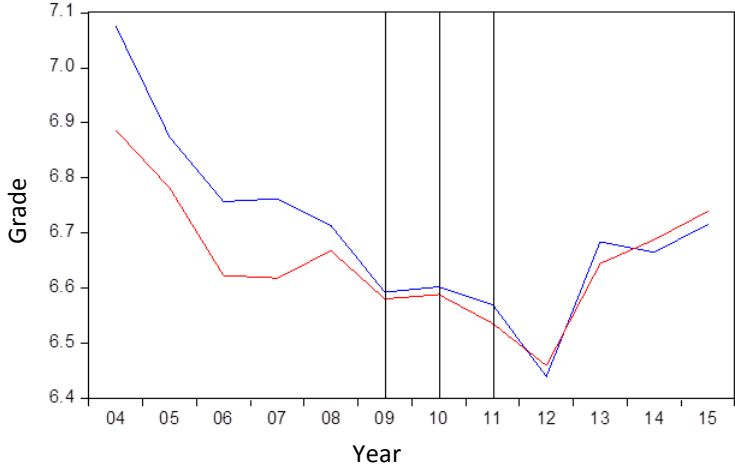
Source: own collection of data



**Figure A.3: 5 kilometers sample, education level: HAVO, outcome variable: central examination grade, years of impact with significant estimate: 2010 & 2011**



**Figure A.4: 10 kilometers sample, education level: VMBO-B, outcome variable: central examination grade, years of impact with significant estimate: 2010, 2011, 2012**



**Figure A.5: 10 kilometers sample, education level: VWO, outcome variable: central examination grade, years of impact with significant estimate: 2012**

